



**UNIVERSITY OF GUAM
UNIBETSEDAT GUAHAN
BOARD OF REGENTS**

RESOLUTION NO. 08 - 37

**RELATIVE TO APPROVING THE UNIVERSITY OF GUAM FY09 REAPPORTIONED GENERAL OPERATIONS BUDGET
FURTHER TO THE APPROPRIATIONS OF PUBLIC LAW 29-113**

WHEREAS, the University of Guam is the primary U.S. Land Grant institution accredited by the Western Association of Schools and Colleges (WASC) serving the post-secondary needs of the people of Guam and the region; and

WHEREAS, the Board of Regents is responsible for approving and adopting budgets and plans that together are primary controls to ensure the effectiveness and financial well-being of the University; and

WHEREAS, the University has agreed upon the goals articulated in its strategic plan and focused its revenues and spending upon the highest priorities within its mission; and

WHEREAS, the University's General Operations Budget is the primary source of government and University-generated funding for personnel, operational expenditures and capital outlays in performance of the University mission; and

WHEREAS, the Board passed Resolution No. 08-10 on February 21, 2008, approving a FY09 General Operations Budget of \$47.5 million with a request for appropriations of \$34.2 million (excluding the Yamashita Educators Corp Program, YEC), that consisted of a \$28.3 million base budget and \$4.9 million of growth initiatives, which was submitted to the Guam Legislature; and

WHEREAS, FY09 budget law P.L. 29-113 appropriated \$27.1 million to University general operations, which is a \$1 million (3.5%) decrease compared to the FY08 appropriation, \$7.1 million (21%) reduction from the FY09 appropriations request for a base budget and growth initiatives, and a \$2.1 million (7.3%) decrease from the base budget appropriations request; and

WHEREAS, University policy requires that after a budget bill becomes law, if the appropriated sum is less than requested, the President shall submit a proposal to the Board on the reapportionment of the University's allocation; and

WHEREAS, the University has agreed upon the goals articulated in its strategic plan, focused its revenues and spending upon the highest priorities within its missions, and demonstrated commitment to a balanced budget, financial stability and long-term viability to deliver its mission and sustain educational effectiveness; and

WHEREAS, in reapportioning its budget, the University has reordered priorities, restructured its operations, generated new revenue, saved costs, and addressed administrative policies and processes that sustain educational effectiveness and balance its budget in an environment of scarce resources; and

WHEREAS, the University administration received recommendations on areas of resource needs from the University Planning and Budget Advisory Committee (UPBAC) with representation from the Faculty Senate, Deans Council, Administrative Council, Faculty Union, Staff Council, and Student Government Association); and

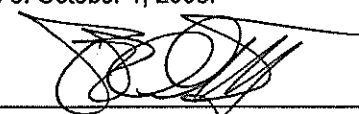
WHEREAS, the President and the Budget, Finance, Investment and Audit Committee have reviewed and recommend that the Board approve the reapportioned FY09 General Operations Budget of \$41.2 million attached hereto.

NOW, THEREFORE BE IT RESOLVED, that the reapportioned FY09 General Operations Budget of \$41.2 million attached hereto is hereby approved and will be administered with an effective date of October 1, 2008.

Adopted this 20th of November, 2008.

ATTESTED:


Dr. Robert A. Underwood, Executive Secretary


P. Sonny Ada, Chairman

UNIVERSITY OF GUAM

A. General Operations Budget

SUMMARY OF GENERAL OPERATIONS BUDGET

Revenues
Expenses
Balance

	FY2009 Board Approved Res# 08-10	FY2009 Reapportioned Budget
		Budget Request
	\$ 47,537,060	\$ 41,218,115
	(47,537,060)	(41,218,114)
	\$ -	\$ 0
Revenues		
Appropriation Request for No Growth base	\$ 29,272,013	\$ 27,148,016
Appropriation Request for Growth Initiatives	4,910,513	0
Governor's Injections for Student Scho, capacity & growth		650,000
UOG Higher Education Endowment Fund (Tobacco Fund)		
Subtotal Appropriation request for Gen Ops (excl YEC)	\$ 34,182,526	\$ 27,798,016
Appropriation Request for Yamasita Educator Corp (YEC)	1,952,549	1,238,127
YEC Collections (transfer)	125,000	125,000
Tuition Fund Projected Net Revenue	9,475,985	9,475,985
Federal Matching Funds	1,508,000	1,508,000
Entrepreneurial Venture Revenue Sharing (20%)		209,000
Facilities & Administration Cost Sharing		570,987
PIP Net Revenue (transfer)	200,000	200,000
IAI Net Revenue (transfer)	93,000	93,000
Total Revenues	\$ 47,537,060	\$ 41,218,115
Expenses		
Personnel Expenses		
Existing Personnel	\$ (28,498,006)	\$ (29,052,305)
Salary Increments (FY09)	(200,000)	(200,000)
Other Personnel Cost	(667,189)	(533,994)
Vacant Positions	(601,263)	(680,355)
Vacant Positions-Priority Positions	(876,292)	-
Total Personnel Expenses - no growth base	\$ (30,842,750)	\$ (30,466,654)
Operating (Non-personnel) Expenses		
Contracts	\$ (3,127,850)	\$ (3,112,750)
Supplies	(562,104)	(450,104)
Equipment	(146,030)	(185,130)
Accreditation	(67,200)	(45,500)
Miscellaneous	(46,611)	(46,011)
Utilities	(3,836,573)	(4,216,859)
Library & related IT	(515,525)	(357,980)
Academic CIP	(200,000)	(100,000)
Capital Outlay for repair and maintenance	(800,000)	(600,000)
Subtotal Operating (Non-personnel) Expenses	(9,301,893)	(9,114,334)
Subtotal General Operations Expenses before YEC & Initiatives	\$ (40,144,643)	\$ (39,580,987)
Professional Workforce Development	(1,350,224)	0
Information Technology & Tech Enhanced Student Learning	(988,547)	0
Facult da	(1,508,574)	0
Enrollment Growth	(1,467,523)	0
IISTF Savings		
YEC Awards and Expenditures	\$ (2,077,549)	\$ (1,363,127)
Total General Operations Expenses with YEC & IT Initiatives	\$ (47,537,060)	\$ (40,944,114)
President's Initiatives		
BOR Scholarships		(274,000)
General Operations Balance	\$ -	\$ 0

B. Special Appropriations (Continuing)

Water and Environmental Research Institute		
Guam Hydrologic Survey (GHS)	\$ 204,200	192,307
Guam Comprehensive Water Monitoring Prog (CWMP)	173,948	163,817
GADTC Hatchery	140,000	131,846
Northern & Southern Soil and Water Conservation Programs	125,000	157,720
Total Special Appropriations	\$ 643,148	\$ 645,690

Facilities & Administration Cost Sharing		
Bookstore		50,000
Fieldhouse/IAC		50,000
Dorm		50,000
Student Health		10,000
ISLA		10,000
Planetarium		10,000
Dorm Bond Payment from Student Services Fees		90,000
Special Appropriations (10%)		
WERI	356,124	35,612
GADTC Hatchery	131,846	13,185
Northern & Southern Soil and Water Conservation Programs	157,720	15,772
KPRG	94,176	9,418
NAF		
Fund 22 (16%)		103,000
Fund 23 (10%)		21,000
Fund 24 (5% excludes course fees and rev -\$1,000)		103,000
		<u>570,987</u>

Reapportioned FY09 General Operations Detail	2009	2009	2009	2009	2009	2009	2009	2009	2009	2009	2009	%
	Vacant FTE	Vacant (S) Positions	Filled FTE	PERSONNEL	CONTRACTS	SUPPLIES	EQUIP	MISC EXP	UTILITIES	CAPITAL OUTLAY	TOTALS	
EXECUTIVE OFFICES												
President's Office			6	608,663	294,637	5,964	0				909,264	2.30%
EEO (includes ADA services)			2	125,709	35,000	1,000	10,000	500			172,209	0.44%
Legal Counsel			2	180,450	6,000	1,200					187,650	0.47%
Executive Office Expenses	0	0	10	914,822	335,637	8,164	10,000	500	-	-	1,269,123	3.21%
ACADEMIC AND STUDENT AFFAIRS												
Senior Vice President's Office	0	-	5	542,614	94,200	15,000	4,000	30,000			685,814	1.73%
Assessment					100,000						100,000	0.25%
Faculty Senate			1	24,309							24,309	0.06%
CEEDERS			1	177,355							177,355	0.45%
Graduate Studies/OSP/TADEO	3	247,476	2	67,447	6,600	1,980	4,000				80,027	0.20%
Micro Area Res Center (MLI, Cham Lang & Culture)	0	-	11	918,703	21,950	2,381	0			5,000	948,034	2.40%
Marine Lab	0	-	15	1,156,363	9,880	0					1,166,243	2.95%
Water and Environmental Research Institute	0	-	10	772,888		553					773,441	1.95%
Computer Center	0	-	12	728,701	453,000	15,341	3,000				1,200,042	3.03%
College of Natural and Applied Sciences (note 1)	0	-	87.0	6,676,472	38,823	28,492	9,750	5,250			6,758,786	17.08%
College of Liberal Arts and Social Sciences	1	62,114	66	5,018,393	48,000	20,000	2,702	10,521			5,099,616	12.88%
School of Business and Public Administration	1	56,005	26	2,070,965	17,000	10,000		0			2,097,965	5.30%
School of Education	1	58,540	28	1,918,523	54,000	12,800	3,000	6,000			1,994,323	5.04%
School of Education (accreditation)								15,500			15,500	0.04%
School of Nursing (note1)	1	48,640	12	842,811	75,000	2,800	1,000				921,611	2.33%
UOG Library	1	67,545	26	1,583,123	199,000	16,320	22,079			282,980	2,103,502	5.31%
Enrollment Management & Student Services-Dean	0	-	3	206,036	8,000	1,250		0			215,286	0.54%
Career Placement			1	71,258	2,000	1,000	1,500				75,758	0.19%
Student Counseling			3	241,824	1,500	1,500	600	250			245,674	0.62%
Student Life Office			1	85,056	2,000	1,000	500	200			88,756	0.22%
Admissions and Records	0	-	12	487,749	15,000	2,875		200			505,824	1.28%
Student Health			1	67,309	4,000	325					71,634	0.18%
Financial Aid Office	1	40,383	5	232,547	0	1,250	0	400			234,197	0.59%
Academic and Student Affairs Expenses	9	580,703	327	23,890,445	1,149,953	134,867	52,131	68,321	-	287,980	25,583,697	64.64%
UNIVERSITY & COMMUNITY ENGAGEMENT												
Vice President's Office	0	-	3	112,661	14,000	1,573	0				128,234	0.32%
UCE Expenses	0	-	3	112,661	14,000	1,573	-	0	0	0	128,234	0.32%
ADMINISTRATION AND FINANCE												
Vice President's Office	0	-	2	237,455	15,000	2,000	3,000				257,455	0.65%
Comptroller's Office	0.5	32,500	23	1,137,323	152,000	25,000	10,000	4,000			1,328,323	3.36%
Facilities and Utilities	3	67,152	55	2,005,140	140,000	16,000	52,000	1,800			2,214,940	5.60%
Safety and Security			2	84,406	55,000	22,500					161,906	0.41%
Human Resources Office	0	-	10	537,290	16,000	10,000	4,999	16,890			585,179	1.48%
Field House			2	67,291							67,291	0.17%
Auxiliary and Postal Services			2	65,472							65,472	0.17%
Administration and Finance Expenses	4	99,652	95	4,134,376	378,000	75,500	69,999	22,690	-	-	4,680,565	11.83%
Staffing Pattern			435	29,052,305								
Other Personnel Costs												
Vacancies	12.5	680,355									680,355	1.72%
Salary Increments (FY09)				200,000							200,000	0.51%
Recruitment Costs				60,000							60,000	0.15%
CES-PSEP Local Match				15,494							15,494	0.04%
Other Personnel Costs				213,500							213,500	0.54%
Total Other Personnel Costs	12.5	680,355	0	488,994	-	0	0	0	0	0	1,169,349	2.95%
UTILITY COSTS, CAMPUS SUPPLIES AND BUILDING SAFETY IMPROVEMENTS												
Campus Custodial and Maintenance Supplies						230,000					230,000	0.58%
Security Guard Services					168,160						168,160	0.42%
Property and Liability Insurance Coverage					855,000						855,000	2.16%
Academic and Research Internet Access Utility Fund									70,000		70,000	0.18%
Academic Capital										100,000	100,000	0.25%
Capital Outlay and ADA Safety Improvements										600,000	600,000	1.52%
Power									3,662,128		3,662,128	9.25%
Power-Savings from closing buildings over Summer									(155,000)		-155,000	-0.39%
Water / Wastewater									79,732		79,732	0.20%
Telephone									520,000		520,000	1.31%
Hazardous/Metallic Waste/Trash Removal									110,000		110,000	0.28%
Total				0	1,023,160	230,000	0	0	4,216,859	770,000	6,240,019	15.77%
Institutional Initiatives												
IT Initiatives				245,000	212,000	0	53,000			0	510,000	1.29%
Total				245,000	212,000	0	53,000	0	0	0	510,000	1.29%
Subtotal before YEC & IT Initiatives	12.5	680,355	435	29,786,299	3,112,750	450,104	185,130	91,511	4,216,859	1,057,980	39,580,987	100%
President's Initiatives (BOR Scholarships)								274,000			274,000	
Yamashita Educator Corps Program								1,363,127			1,363,127	
Total with YEC & IT Initiatives	12.5	680,355	435	29,786,299	3,112,750	450,104	185,130	1,728,638	4,216,859	1,057,980	41,218,114	
Note 1 - for FY09 Social Work program moved to CNAS												

Staffing Pattern - Approved Vacancies

Vac	Filled	Unit	ID	Name	Position	Pos#	Salary	Benefits
1 *		SCHOOL OF BUS. & PUBLIC ADMIN	10899	Vacant (Pangelinan, Chris V)	F INSTRUCTOR	116	43,081	12,924
1 *		FOUNDATION EDUC. RESEARCH	43232	Vacant (SANCHEZ, JOHN moved to YEC 100%)	F ASSOCIATE PROFESSOR (YEC Administrator)	170	45,031	13,509
1 *		NURSING	31114	VACANT	F INSTRUCTOR	143	37,415	11,225
1 *		COMMUNICATIONS & FINE ARTS	1566	VACANT (HOWE, THOMAS AQUINAS)	F ASSISTANT PROFESSOR	214	47,780	14,334
1 *		EMSS- FINANCIAL AID	146	VACANT (CRUZ, MARK CAMACHO)	G PROGRAM COORDINATOR IV	426	31,064	9,319
1 *		LEARNING RESOURCES		Vacant (COHEN, ARLENE 1-18-08)	F ASSOCIATE PROFESSOR(reappointed from CapOut)	504	51,958	15,587
1 *		SPONSORED PROGRAM & RESEARCH		Vacant Position	A ASST VP- GRAD STUDIES, RES, SPON PROGRAM	633	110,000	33,000
1 *		SPONSORED PROGRAM & RESEARCH		Vacant Position-New	G GRANTS ACCOUNTANT II		26,520	7,956
1 *		TADEO		Vacant	A Project Management/support position TBD		70,000	
0.5 *		AF-COMPTROLLERS' OFFICE		VACANT (Guerrero, E)	A BURSAR / GAS		25,000	7,500
1 *		CUSTODIAL SERVICES		VACANT (approved for hire 10/15/08 memo)	G BUILDING CUSTODIAN		15,133	4,540
1 *		CUSTODIAL SERVICES		VACANT (approved for hire 10/15/08 memo)	G BUILDING CUSTODIAN		15,133	4,540
1 *		PREVENTIVE MAINTENANCE		Vacant	G MAINTENANCE SPECIALIST		21,369	6,417

12.5

539,504	140,851
<hr/>	
680,355	

DRAFT Nov 10 FY09 General Operations Budget Reappropriation (\$ 000's)

Running Target \$	Estimated Increase / (Decrease)		Re-order Priorities/ Reallocate Base	Restructure	Revenue Generation	Cost Savings	Capacity & Growth
		Difference: BOR-Approved Base Budget - PL29-113 Appropriation					
2,124		715 Unfunded Add Backs Not in BOR-Approved Budget	x	x			x
2,839		75 Division Chairs					
		400 Higher utility rates				-x	
2,630		240 Higher Retirement Fund contribution rate				-x	
		209 Entrepreneurial Venture Revenue Sharing (20%)					
		63 Navy CRM			x		
		126 Parsons CRM & Environmental			x		
1,976		20 WERI Water Quality			x		
		654 Cost Saving					
		145 Lower FY09 Insurance premiums				x	
		155 5% Energy conservation target				x	
		54 Library savings on redundant holdings				x	
		200 Other Operating Expense cost savings in units				x	
		100 On-island recruiting (160 to 60)				x	
1,406		570 Facilities & Administration Cost Sharing					
		103 16% NAF Indirect Fund 22 (645k)	x				
		21 10% NAF Discretionary Fund 23 (207k)	x				
		103 5% NAF Fund 24 (2300k - 250 course fees)	x				
		74 10% Specialists: WERI, hatch, soil, KPRG)	x				
		150 Fixed Bookstore, FH/Alth, Dorm	x				
		30 Fixed Isla, Planetarium, Student Health	x				
		90 Fixed Dorm (bond repaid, trf to F&A)	x				
1,178		228 Capital Outlay Investment					
		100 Academic CIP incl some IT infrastructure (200 to 100)	x				x
		200 Infrastructure repair (800 to 600)	x				x
848		(72) IT infrastructure & in colleges (438 to 510)	x				x
		330 Administrative Restructuring (9 months of savings)					
		141 UCE	x	x		x	
		78 Alumni	x	x		x	
		25 Associate Deans/ AES-CES Consolidation	x	x		x	
		65 FAO Director with EMSS Dean	x	x		x	
		21 Voluntary administrator furlough 2 ppr	x	x		x	
376		472 Critical Personnel Hiring					
		1,183 All unfilled positions removed; add-back critical hires:	x	x		x	
		(270) Faculty 5 Asst Prof (2 filled already)					
		(54) Faculty 1 (Interlibrary holdings/ DE support)					
		(62) Plant & Facilities 3					
		(32) FAO replacement PCIII					
		(143) AVP Grad Studies & Sponsored Programs					
		(47) Grant Accountant II					
		(33) Bursar 50% (collections revenue / internal controls)					
		(70) Project management/support position TBD (DE, other)					
650		274 ROTC, Marine Lab, Regent scholarships (tuition only 205k, all 275)	x				x
650		- No Spring & Summer Fees Surcharge					
(0)		650 Governor's injections: student scholarships, Capacity & Growth (TBD)	x				x
		Legislative Supplemental Request					
		Fundraising					
Re-order Priorities/ Reallocate Base	Lightsize	Revenue Generation	Capacity & Growth	Policy & Process Support	Revenue Generation	Cost Savings	Capacity & Growth
Teaching Mission Focus	Administrative Restructuring	PIP Consolidation	Hard-to-Hire Faculty	Sustainable Base Budget w/ Growth			
Research & Grant Support	Associate Deans	(Saipan Closure)	Competitive Faculty Recruit & Retain	Program-Budget Alignment			
F&A Cost Sharing	AES/ CES Consolidation	Aux Funds as Contributors	IT for Faculty & Students	Reserves			
Academic CIP	Program Demand	New Entrepreneurial Ventures	Dist Ed/ Tech Enhanced Learning	Administrator Salary Increments 3%			
Critical Infrastructure	Program Sustainability	Targeted Fees	Infrastructure Re-investment	Indirect/ NAF Reallocation			
	Program Enrollment Caps	Fundraising for Program Needs	EDP Training for AOs, AAs, PCs	Procurement/ Purchase Processes			
	Use of Adjuncts	High Demand Program Surcharge	Faculty Retirement & Rehiring	Unrestricted Scholarship Programs			
		New Virtual Summer Session		Faculty 9-month Hiring (Externally Funded Summers)			
Cost Savings				Bank Student Funding with Disenrollment for Non-Paying			
Energy Conservation	Full Costs to Auxiliary & Special Programs	Unit Cost Savings					
Business Processes Redesign	Use of Electronics & Automation	High Tech Maint & Engr Outsourcing					

**Computer Center Budget Matrix
FY09**

#	Project	\$453K Gen Ops budget Computer Center	Local Capital Outlay (Sonny)	Academic CIP	IT Initiatives	Academic Research		Business Process Redesign	NAF Internet Fund	NAF Lab Fee Fund	Unfunded
						Utility Fund (SVP)					
1	Colleague server's capacity upgrade for additional users and R18 web based service.				60,000						
2	Web Advisor servers for R18				45,000						
3	Financial Reporting Module										55,000
4	eStudent Advising Implementation and training for staff and faculty	30,000									
5	Student Retention Management Module										30,000
6	On-Line Admission Application with ColleagueNet (includes related hardware)	20,000									
7	Expand campus network for wired/wireless - Dorm, PM, DC										100,000
8	Campus Net check/recondition and certify the existing wiring and fiber optic cables	25,000									35,000
9	Enclosure and connection/installation for back-up generator		100,000								
10	Main Computer room's A/C system		150,000								
11	Main UPS 60-80KW		20,000						25,000		40,000
12	Power Conditioners (2 X 150KW)										150,000
13	Fire System: CO2 system										
14	Colleague annual Maintenance Fee (Datatel)	250,000									
15	HP Hardware Maintenance and Service	75,000									
16	Unidata Database	25,000									
17	IT Supplies and parts for hardware maintenance	25,000									
18	Internet connection (GTA, Sprint, Verision, PTI)								160,000		
19	2 T1 lines (GTA) for faculty					50,000			funds availability		
20	Internet/Network Equipment replacement								funds availability		
21	Computer Lab Equipment replacement									funds availability	
22	R18 Colleague Migration for live service Active Campus Portal	5,000		50,000							

Note:
NAF accounts are used to fund limited term employees

PRIORITY

PRIORITY	FUNDING	INITIATIVE	2009		ASSUMPTIONS
			reapportion Gen/ Ops	NAF Budgets	
1	Gen Ops Gen Ops	Web Services & Presence UOG Web IT Interface	60 \$ 40		DIMC managed Broadband
2	.5 CC nat. .5 GenOps unfunded GenOps Capital Outlay GenOps Capital Outlay .5 CC nat. .5 GenOps unfunded	ITRC Infrastructure Investment Main UPS Fire Suppression Certification Dedicated Backup Generator Enclosure CC HVAC Software Licenses (anti-virus) Power Conditioners	100 20 100 150 7 277	25 245	criticalbackup during power outages (estimate) certification FY07/08, replacement FY08 new generator enclosure and connectors (estimate) bid amount 7 increased frequency of attacks & problems
3	.5 colleges nat. .5 Gen Ops	Decentralized IT Support in Academic Units SBPA, SONHS, SOE, CLASS, ONAS, EMSS, Sponsored Programs P	245 245	245 245	per priorities submitted by units, Gen/ Ops match NAF up to \$35k
4	Gen Ops	Colleague for Academics & Business Processes Release 18 Web-based applications	105 105		student, advisory and business processes
8	Gen Ops	Distance Education TBD	53 53		Best, Shimizu, Milioff, Nguyen will put together plan under TADEO
Grand Total			\$ 780	\$ 277	
GenOps UTAC Initiatives Funding			510		Priorities 1, 3, 4, 5
GenOps Capital Outlay Funding			270		Priority 2: IT Infrastructure (\$0/\$50 match with CC NAF)
President's Developmental Fund-NAF					
Academic Unit NAFs				245	Priority 3: Decentralized IT \$35k match per unit (\$0/\$50 with Gen/ Ops)
Computer Center- NAF					
SVP - NAF (Priority 2)				32	Priority 2: IT Infrastructure (\$0/\$50 match with Gen/ Ops)
General Ops Budget Categories					
Personnel					P
Supplies					S
Contractual				457	C
Equipment				53	E
Capital Outlay				270	O
Total				780	

FY09 General Operations Capital Outlay Budget

Already Committed:

1	Computer Center Generator House	\$	100,000	Computer Center identified as highest priority infrastructure project - estimated amount
2	Computer Center AC		150,000	Computer Center identified as highest priority infrastructure project - bid won by ACR
3	Computer Center UPS		20,000	Computer Center identified as highest priority infrastructure project - estimated amount
4	LG Building AC Repairs		35,000	Ducting modifications to improve air flow
5	Fieldhouse 15-ton AC		12,000	AC equipment upgrade for large events
6	SOE Renovation Rm 117		24,000	Building renovation and upgrade for air quality enhancement for relocation of certification office to SOE
7	SOE AC Rm 117 and Yamashita Upgrade		14,000	Building renovation and upgrade for air quality enhancement for relocation of certification office to SOE
8	Plant / Facilities AC		<u>10,000</u>	Replacement AC for Plant Management office
	Sub-total Committed		365,000	

Planned, subject to change:

9	Vehicles (1 used pickups)	12,000	Carpentry needs vehicles for intracampus movement of staff and materials, existing ones are breaking down.
10	Tools; equipment	20,000	Unable to procure replacement parts due to age of tools. To meet OSHA safety standards and project requirements
11	Roof Repair Fieldhouse	100,000	Estimated cost to repair 24,000 sq ft of roof area that have shown signs of significant deterioration and leaking.
12	Bench Stock Materials	20,000	Materials typically needed to make repairs and modifications to facilities
13	Contract work & professional Services	83,000	Campus wide engineering, project management support and renovations
	Subtotal Planned (est)	<u>235,000</u>	

Total \$ 600,000