

August 1, 2019

Honorable Tina Muna Barnes
34th Guam Legislature
155 Hessler Place, Suite 21
Hagatna, Guam 96910

Dear Speaker Tina Muna Barnes:

In compliance with the Legislative reporting requirements per P.L. 30-127, we are submitting herewith, the University of Guam Citizen Centric Report as of September 30, 2018.

The report will be posted at UOG website: <http://www.uog.edu/administration/administration-finance/financial-reports>.

Should you have questions or concerns, please call Zeny Asuncion-Nace, Comptroller at 735-2947 or 735-2942.

For the University of Guam,



Zenaida Asuncion-Nace
Comptroller

CITIZEN-CENTRIC REPORT: FY2018

A UNIQUE UNIVERSITY

The Higher Education Act of 1976 established the University of Guam (UOG) as a non-membership, non-profit, public corporation under the control of a Board of Regents appointed by the governor of Guam with the advice of the Guam Legislature. It is a U.S. land-grant institution accredited by the WASC Senior College and University Commis-

sion (WSCUC) offering associate, baccalaureate, and master's degrees. Through its land-grant mission of instruction, research, and community outreach, UOG continues to impact the quality of life of Pacific Island societies, including students from various ethnicities, who will become the region's next generation of leaders.



LOCATION

The UOG campus is located in Mangilao, Guam, on 110 acres overlooking scenic Pago Bay.

CORE COMMITMENTS

1. Academic Quality
2. Student Success, Enrollment Growth, Retention, and Institutional Visibility
3. Community Engagement
4. Institutional Effectiveness and Efficiency

EMPLOYEE INFORMATION

196 Full-Time Faculty
38 Administrators
968 Full- and Part-Time Faculty and Adjuncts

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MISSION STATEMENT

Ina, Diskubre, Setbe.
To Enlighten, To Discover, To Serve.

EXECUTIVES

Thomas W. Krise, Ph.D.
President

Anita Borja Enriquez, DBA
Senior Vice President of Academic and Student Affairs

Randall V. Wiegand
Vice President of Administration and Finance

BOARD OF REGENTS

Mr. Christopher K. Felix
Chairperson

Ms. Mari Flor Herrero
Vice Chairperson

Mr. Jerold W. Filush
Treasurer

Dr. Thomas W. Krise
Executive Secretary

Mr. Elvin Y. Chiang
Regent

Ms. Sandra H. McKeever
Regent

Ms. Lesley-Anne Leon Guerrero
Regent

Fr. Francis X. Hezel
Regent

Mr. Mebric Navisaga
Student Regent

POPULATION FANUCHANAN (AUG.-DEC.) 2018

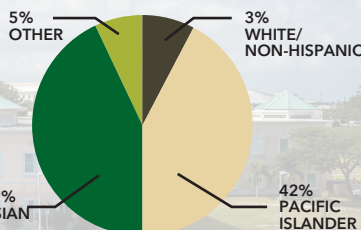
3,744 STUDENTS



58% FEMALE



42% MALE



ACADEMIC AND INSTITUTIONAL PERFORMANCE

INSTITUTIONAL PROFILE

- Open admissions, semester-based, U.S. land-grant public comprehensive University
- Offers 15 master's degree programs, 25 bachelor's degree programs, and 5 associate degree programs
- Online Learning: Offers 3 online master's programs and 21 fully online graduate and undergraduate courses



STATEMENT OF ACCREDITATIONS

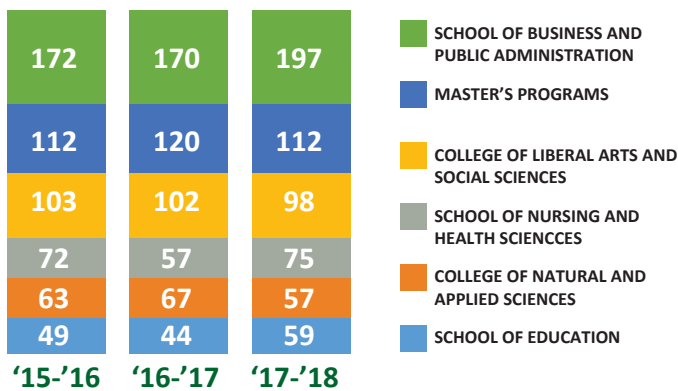
The University of Guam is accredited by the Western Association of Schools and Colleges Senior College and University Commission (WSCUC).

Specific program accreditation is recognized by:

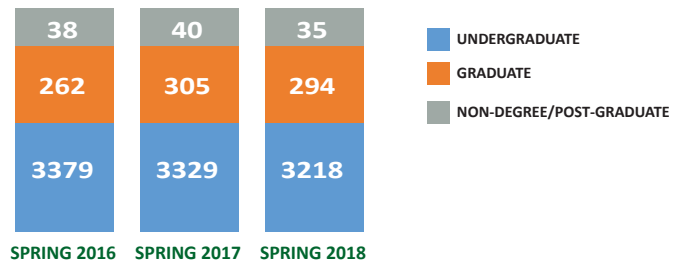
- ◆ Accreditation Commission for Education in Nursing, Inc. (ACEN)
- ◆ International Assembly for Collegiate Business Education (IACBE)
- ◆ Council on Social Work Education (CSWE)
- ◆ Council for the Accreditation of Educator Preparation (CAEP)



DEGREES CONFERRED BY ACADEMIC YEAR



ENROLLMENT BY DEGREE LEVEL



GRADUATES IN ACADEMIC YEAR 2017-2018

475 Bachelor's Degrees 108 Master's Degrees

UOG has conferred 18,448 degrees as of AY2018-2019 compared to 15,005 as of AY2012-2013.

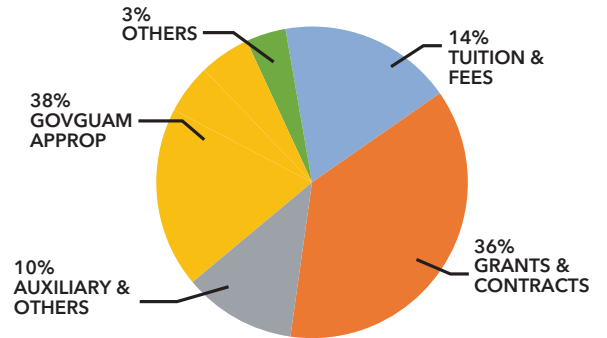
ACADEMIC AND FISCAL PERFORMANCE

COMPARATIVE REVENUES (IN \$1,000)

In FY 2018, university-generated revenues increased by 5.6% to \$57 million, or 60%, of the University's total revenue of \$95.7 million, with a GovGuam allotment of \$36 million, or 38%, and other revenues at \$2.5 million or 3%.

	FY17	FY18	% Change
Tuition and Fees, Net	\$13,086	\$13,579	3.8%
Grants and Contracts	\$33,247	\$34,003	2.3%
Auxiliary and Others	\$7,675	\$9,453	2.3%
Total Generated Revenues	\$54,008	\$57,035	5.6%
GovGuam Appropriations	\$32,661	\$36,153	10.7%
Others	\$2,556	\$2,539	-0.1%
Total Revenues	\$89,225	\$95,727	7.3%

FY18 REVENUE ALLOCATION



FINANCIAL HIGHLIGHTS

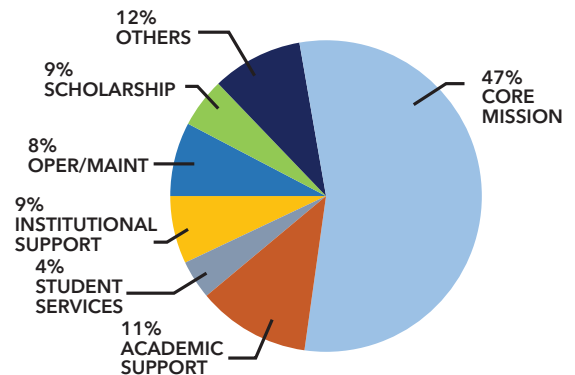
- The government of Guam reduced the University's appropriation for its operation from \$31 million to \$28 million mid-year in response to the passage of the Tax Cuts and Jobs Act of 2017.
- The University implemented GASB 75, which had a significant impact on the University's financial statement, resulting in a net position decrease from a loss of \$3.4 million to a loss of \$14.4 million.
- The University benefitted from a nearly \$1.7 million investment gain due to unrealized investment changes. The gain results from marking the investment portfolio to market and does not impact the cash position of the University.

COMPARATIVE EXPENDITURES (IN \$1,000)

The University spent \$48 million, or 47%, of its total expenses of \$102 million directly on its Core Mission. Operations and Maintenance increased by 37% mainly due to the replacement of old air-conditioning units. However, overall, the University's expenses decreased by 1.40% due to the strict implementation of spending control to accommodate the GovGuam allotment shortfall.

	FY17	FY18	% Change
Core Mission	\$49,536	\$47,843	-3.4%
Academic Support	\$12,274	\$11,317	-7.8%
Student Services	\$3,728	\$3,746	-0.1%
Institutional Support	\$10,219	\$9,516	-6.9%
Operations and Maintenance	\$6,181	\$8,442	36.6%
Scholarship	\$10,035	\$9,153	-8.8%
Others	\$11,631	\$12,136	4.3%
Total Expenditures	\$103,604	\$102,153	1.4%

EXPENDITURES ALLOCATION



Deloitte, an independent auditor, issued a modified opinion for both the Financial and Compliance audit reports for Fiscal Year 2018. Complete reports have been posted at: <https://www.uog.edu/administration/administration-finance/financial-reports>.

WHAT'S NEXT FOR FY2019 AND BEYOND?

PARA HULO' - EVER UPWARD

With the Good-to-Great initiative nearing completion, the University is now embarking on a new five-year strategic planning process called Para Hulo' (Ever Upward).



LOOKING FORWARD

The UOG Endowment Foundation is seeking small-scale, targeted opportunities to interact with potential donors. President Thomas W. Krise has brought some fresh ideas for improving the capabilities of the foundation.

Under his leadership, the University is embarking on a new five-year strategic plan based on five big issues: 1) Student Experience, 2) Revenue Diversification, 3) Process Improvement, 4) Outreach Engagement Communication, and 5) Facilities.

President Krise has fully engaged the institution in a program to develop the five-year strategic plan. The plan will lay out how the University will meet the challenges of improving student experience, increasing innovation in and out of the classroom, diversifying revenue sources, improving outreach and engagement communication, and improving campus facilities.

The top priority for the University is the pursuit of additional revenue

sources to diversify its revenue streams and reduce dependency on the government of Guam. UOG will be responsive to the challenges the island societies face to develop an innovative and sustainable University that protects the environment and provides the high-quality training and education needed to enable UOG's students to drive economic growth on the island for many years to come.

OUR CHALLENGES

It is clear the government of Guam will not be able to continue to fund 50% of the cost of education. UOG is developing a plan to enable the University to meet the higher education demand in the region. A bill has recently been sent to the Guam Legisla-

ture appealing for the removal of restrictions hindering the University's ability to move nimbly and take advantage of opportunities for partnering with outside parties in order to develop new revenue streams.



We want to hear from you! Do you believe this report should include any other information?

Please contact Zeny Nace, Comptroller, at znace@triton.uog.edu or

Frances Danieli, Associate Comptroller/Bursar, at danielif@triton.uog.edu.

For further up-to-date information concerning the University of Guam, please visit www.uog.edu.